



27 AUG 06

Mr. George Hoenig
Mr. Brian Hoenig
Mr. Eric Bauer
Tidalwave Enterprises
1915 Pattiz Avenue
Long Beach, CA 90815

To Whom It May Concern,

It gives me great pleasure to write this reference letter for George Hoenig, Brian Hoenig, and Eric Bauer.

I cannot say enough how much I appreciate the efforts put forth by George, Brian, and Eric on several Ground-up Red Robin projects in southern California.

To highlight their accomplishments:

- They saved two Red Robin projects in which they were hired to complete jobs started by other superintendents with six and two weeks remaining on the schedule
- They have successfully completed three Red Robin projects, one of which was completed 18 days ahead of schedule
- They have demonstrated an unparalleled work ethic while building other ground up projects for us
- They have made repairs on existing restaurants under warranty, built by other GCs, who just could not seem to figure out the issue
- Ensured that punch lists are completed in a timely manner
- Do not feel that it is necessary to "nickel & dime" the owner to death for every discrepancy in the drawings
- They show us, as owners, how we can build our buildings better while saving money

I would be happy to discuss George, Brian and Eric with you at anytime. I have the utmost respect for George, Brian and Eric. They are team players, always available to help, and are proactive.

Feel free to call myself or the following members of the Red Robin Construction Dept:

Mark Cox - Director of Construction at 303.618.6754

Sincerely,

Tom Hammar
Project Manager